

MONEY PLAN 2015-20

Appendix 1

	1	2	3	4	5
	2015/16	2016/17	2017/18	2018/19	2019/20
	£	£	£	£	£
1. BASE BUDGET b/fwd	15,189	15,656	15,701	15,794	15,729
Pay and Price Increases					
Employees pay awards	79	164	167	170	174
Employers Increased Pension Costs	255	255	255	255	255
Price Increases	341	200	200	200	200
Income Inflation	(88)	(86)	(88)	(91)	(93)
Revised Base Budget	15,776	16,189	16,234	16,329	16,265
Cost Pressures/Savings					
Ongoing base pressures	1,260	90	80	(100)	
Ongoing base savings	(10)	(78)	(20)	0	
	1,250	12	60	(100)	0
2. NET BUDGET REQUIREMENT	17,026	16,201	16,294	16,229	16,265
Sources of Finance					
Revenue Support Grant	2,643	2,379	2,260	2,147	2,039
Business Rates Retention	3,552	3,664	3,770	3,879	3,879
Revised New Homes Bonus	3,101	3,476	3,069	2,812	2,575
Council Tax	6,348	6,477	6,656	6,840	7,029
3. TOTAL SOURCES OF FINANCE	15,644	15,996	15,755	15,678	15,523
Budget Shortfall	(1,382)	(205)	(540)	(551)	(743)
4. PROPOSED BUDGET SAVINGS	1,370				
Revised Budget Shortfall	(12)	(205)	(540)	(551)	(743)
5. FUTURE CHANGES					
Efficiency/Transformation		500	500	500	
Revised Budget (Shortfall)/Surplus	(12)	295	(40)	(51)	(743)
REVISED NET BUDGET REQUIREMENT c/fwd	15,656	15,701	15,794	15,729	16,265
6. GENERAL FUND BALANCE					
Opening Balance	2,457	2,445	2,739	2,700	2,748
Contribution to/(from) General Fund	(12)	295	(40)	(51)	(743)
Closing Balance	2,445	2,739	2,800	2,648	1,906
Cumulative Savings Required	(1,382)	(1,588)	(2,127)	(2,678)	(3,421)

Budget Pressures and Savings

Appendix 2

Description**2015/16 2016/17 2017/18 2018/19 2019/20****Ongoing base budget increases**

IT Software	80				
Income Pressures - Garden Waste	50				
Income Pressures - Guildhall	200				
National Insurance Contributions		100			
Managing Director	67				
Amortisation of Financial Instruments Reduction Account				(100)	
HB AdminSupport Grant - Single Fraud Investigation Unit	24				
Various smaller cost pressures	174				
Utility Costs	50				
Reduced External Income - Internal Audit	23				
Recharge to GCH (subject to stock transfer)	400				
Insurance Provision	62				
Neighbourhood Planning non recurring	50	(90)			
Minimum Revenue Provision	80	80	80		
Total ongoing Cost Pressures	1,260	90	80	(100)	0

Budget Savings

CCTV Camera Savings		(10)	(20)		
Elections		(30)			
Postage Savings	(10)				
Total Ongoing savings	(10)	(40)	(20)	0	0

Total

1,250	50	60	(100)	0
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Budget Savings Programmes - 2015/16

Appendix 3

Portfolio	Service	Details: aim of the project	2015/16 £000	Comments
Cabinet Member for the Environment	Neighbourhood Services	Amey contract review, ongoing project from 2013/14 with requirement to identify further savings	(500)	Scoping meetings have been held with Amey as part of a full review of the Waste and Recycling Service. A follow up meeting was held in October when the full extent of the review, was agreed. The review will look at both the method of collection and frequency of collection. Amey are fully engaged and aware of this requirement to review service delivery to deliver the savings and the timescales the Council are working too.
Cabinet Member for Housing, Health & Leisure	Business Improvement	Aspire, ongoing project from 2013/14 with requirement to identify further savings	(200)	Aspire business plan recognises the requirement to reduce the management fee ongoing and has built in required reductions.
	Business Improvement	Energy Savings	(100)	Energy savings to be delivered through the Councils major partnerships
Cabinet Member for Communities & Neighbourhoods Cabinet Member for Regeneration & Culture	Business Improvement	Voluntary Sector SLA's	(50)	SLA's to be reviewed and streamlined to focus on key areas of support for residents. Both the CAB and the Law Centre are aware of this targeted saving and have been expected to put plans in place.
	Development Services	Planning Services Review	(100)	The required savings would come forward as part of a restructuring of the planning service. This will also explore options for joint working and shared services; some of this work is already in process. A review of Building Control charges and the potential to widen the offer of the service to other client groups could also potentially increase fees for the Council. It is also intended that the Development Control team will review the scale of pre-application charges which could also generate additional income
	Commercial Services	Museums Operational Review	(100)	14/15 achievement of additional income and cost savings, 14/15 major service review and consider the strategic direction of the service.
	Commercial Services	Guildhall Operational review	(100)	14/15 achievement of additional income and cost savings, 14/15 major service review and consider the strategic direction of the service.
Cabinet Member for Performance & Resources	Financial Services	Financial Services Review	(70)	Service review to explore opportunities for restructuring, partnerships, shared working
	Business Improvement	CIVICA, review further savings on contract	(100)	Combination of contract efficiencies and royalties
	Legal Services	Legal Service Review	(50)	Savings are expected to be delivered through a combination of restructuring and potential shared working opportunities currently being explored with One Legal.
TOTAL			(1,370)	

GLOUCESTER CITY COUNCIL
FORECAST CAPITAL PROGRAMME AND FINANCING 2015 - 2018

Appendix 4

Scheme	Capital Programme			
	2015 / 16 £000	2016 / 17 £000	2017 / 18 £000	2015 - 2018 £000
Resources				
Kings Quarter development	1,170	6,670	900	8,740
Enhancements to assets acquired from SWRDA	21	0	0	21
HCA Regeneration Grant money	50	0	0	50
City Centre Investment Fund	977	460	0	1,437
Voltage Optimisation - Main Buildings	40	0	0	40
GCC Building Improvements	400	300	0	700
ICT Projects	200	200	200	600
Eastgate Rooftop Carpark Improvements	450	0	0	450
Sub total	3,308	7,630	1,100	12,038
Services and Neighbourhoods				
Ranger Centre/Netheridge Barns	10	47	0	57
Drainage and Flood Protection Works	80	50	50	180
Horsbere Brook Local Nature Reserve works	20	40	40	100
Tree Planting - Forestry Commission funded	9	0	0	9
GL1 Roofing works	50	0	0	50
Innsworth Lane Sports Pitches	15	0	0	15
Play Area Improvement Programme	60	60	60	180
City Centre CCTV system	327	20	0	347
Townscape Heritage Initiative - HLF	199	409	455	1,062
Crematorium Heat Exchanger	10	0	0	10
Hillfield Gardens Sensory Garden	22	0	0	22
Housing projects	715	715	539	1,968
Westgate Leisure Area S106	127	0	0	127
Green Farm S106	75	0	0	75
Other Grant Funded Projects (incl S106)	148	57	22	227
Sub total	1,867	1,398	1,166	4,431
Total	5,174	9,028	2,266	16,468

Financing Source	Capital Financing			
	2015 / 16 £000	2016 / 17 £000	2017 / 18 £000	2015 / 18 £000
Lottery Grants	386	574	395	1,354
External Grants (other)	1,993	7,410	1,464	10,867
Section 106	351	57	22	430
Capital Receipts	2,234	552	385	3,171
Borrowing	212	435	0	647
Sub total	5,174	9,028	2,266	16,468

Note: Income generated from Kings Quarter acquisitions will offset project borrowing costs for 2015/16 to 2017/18.